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5 May 1986

MEMORANDUM FOR THE RECORD

SUBJECT: Intelligence as a Force Multiplier--Meeting with [] Acting
Director, Intelligence Plans Division, DIA/DP, 2 May 1986

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1. [] and I met with [] in her Pentagon office to talk about the Defense-Wide Intelligence Plan (DWIP) the production of which she oversees. [] has been named the DIA representative for the force multiplier study.

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2. The DWIP was instituted by Deputy SecDef Carlucci in 1981 "to bring logic" to the intelligence dimensions of the DoD's PPBS. A first edition of the DWIP was issued in 1983--there have been two updates. It pulled together what had been two separate plans, one for national-level intelligence support to military operations (strategic) and the other for intelligence support for operations at corps-level and below (tactical). Ultimately, the various Theater Intelligence Architecture Plans (TIAP) will comprise the bulk of the DWIP. (The importance of the TIAPs and their scheduling are embodied in the attached Latham memo.)

3. The DWIP discusses "threat trends" and their implications, the capabilities that are required to deal with these threats, and "hundreds" of "required actions" (to be built into the FYDP) that are listed by priority. The highest priority for now is accorded to "ADP Connectivity" which involves computer-based communications for the two-way transmission of intelligence data in peacetime and during hostilities. In response to my request, Carter said she would generate data on the degree and nature of the "required actions" that might be satisfied by NFIP assets. Priorities are determined by the votes of the various CINCs and defense agencies including the DIA, NRO, NSA and DMA. The CINCs--the "warfighters"--were said to be the "primary players."* They were described as being increasingly more enthusiastic about the DWIP because of Latham's unambiguous support (attached memo) in connection with its role in resource decisionmaking. The Director of DIA was said to be "very supportive" of both the DWIP and TIAP.

4. I asked [] about her perceptions about, and expectations for, the force multiplier study. She said that it was as important as all other related and ongoing efforts intended to get at "how much is enough," and

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*In a volunteered and more or less irrelevant side, [], who had worked on the FIRF, characterized it as being in need of fixing or killing. She said the FIRF's methodology is too complicated and not yielding of underlying formulas for its important statistics.

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whether or not "we're putting resources in the right places." A key consideration is what appears to be a severe "time crunch" for the study. In general, she said that identifying the NFIP assets that would support military operations is a "good intellectual exercise." The study's recommendations will be useful if they can result in assurance that NFIP assets will be survivable and available to military commanders. If the NFIP is "justified" in the process, that's all to the good too. She cautioned that, in any case, it was DIA's experience that "measures of merit" work only for static displays; they fall apart for dynamic situations. In the end the study should comprise "logical explanations" for the kinds of resource decisions that have to be made.



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Attachment: As stated

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Distribution

1 - VC/CIPC

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DCI/ICS/CIPC [] (5 May 86)

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ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301

8 JAN 1986

COMMAND, CONTROL,
COMMUNICATIONS
AND
INTELLIGENCE

MEMORANDUM FOR THE SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN, JOINT CHIEFS OF STAFF
DIRECTOR, DEFENSE INTELLIGENCE AGENCY
DIRECTOR, NATIONAL SECURITY AGENCY

SUBJECT: Intelligence Planning

In May 1981, the Joint Chiefs of Staff and the Defense Intelligence Agency were directed to take the lead in long-range planning for intelligence and related C3 capabilities for support of Unified and Specified Commands. In 1982, the Department of Defense established a special Program Element under the auspices of the Director, Defense Intelligence Agency to support, among other things, the development of Theater Intelligence Architectures. This long-term effort to assist the CINCs is beginning to produce results in the form of theater intelligence architectures and requirements. The theater architectures will provide the basis upon which to assess the compatibility of new initiatives with current and planned theater systems and organizations. The requirements for new, improved, or additional intelligence capabilities identified as the result of the development of the architectures will have to be addressed in the DoD and NFIP resource allocation processes.

The purpose of this memorandum is to stress the importance of continued progress on these theater intelligence architectures, and to ensure that supporting subarchitectures for SIGINT, IMINT, HUMINT, and Intelligence Communications are consistent in methodology and schedule. The results of these theater architectures and their associated subarchitectures will be used in the DoD and NFIP resource allocation processes to influence FY 1988, impact FY 1989, and drive FY 1990 investments in national and theater capabilities for support to military operations. As a necessary corollary, it is our intent to defer decisions on program initiatives that are not in consonance with the emerging theater intelligence architectures. It is therefore extremely important that the architectural efforts be completed no later than the dates indicated in the attachment.

The Director, Defense Intelligence Agency is requested to provide semi-annual status reports of progress on all theater architectures and sub-architectures to the undersigned, with the initial report due 1 July 1986.


Donald C. Latham

Attachment
As Stated

SCHEDULE FOR COMPLETION OF THEATER ARCHITECTURES
AND SUB-ARCHITECTURES

	<u>BASELINE ARCHITECTURE</u>	<u>OBJECTIVE ARCHITECTURE</u>
EUCOM/ ACE	NOV 85	MAR 87
PACOM/ KOREA	DEC 85	JUN 87
LANTCOM	OCT 86	MAR 87
SOUTHCAM	DEC 85	FEB 86
CENTCOM	OCT 86	MAR 87
SPACECOM/ ADCOM	JUN 86	NOV 86
SAC	SEP 87	FEB 88
MAC	NOV 86	APR 87
REDCOM	SEP 87	FEB 88